



Sustaining Improvement Workshop Series

Workshop#1: Before Visit



National **Kidney** Foundation™
of Hawaii



PRACTICE SUPPORT

Best practice workshops
Individualized Coaching
Strengthen IT resources

Hired consultants
Facilitate CPC+ support
Hire manager & staff to
deploy services
Engage Data Analyst & QI
Expertise

RESOURCE CENTER

Establish Care
Coordination hub of
critical services:

Transitions of Care
Complex Care
Management
Diabetes Management
Behavioral Health, ACP
Referrals fro Palliative
Care/Hospice

OPERATIONS

Strategically align
interests & serve as
steward for financial &
other resources

Oversee & deploy
resources
Manage contracts, HR, IT
Engage membership &
community
Set policies & procedures
Organize annual
Symposium

ACRONYMS:

MIPS TCM

CQRS

MACRA

QPP

CPIA

PT

CPIQI
AWV
RAQ

PT APM

C

TCC

eCQM

CMS

+



HEIDS

CCM

WEBSITES:

MIPS – QPP WEBSITE

<https://qpp.cms.gov>

HMSA Payment Transformation Toolkit

https://hmsa.com/portal/provider/zav_pel.aa.PAY.100.htm

HMSA P4Q

https://hmsa.com/portal/provider/1180-7076_P4Q_Guide_Commercial_QUEST_AA_Primary_Care_010117.pdf



MOVING FROM
VOLUME
BASED
CARE

TO VALUE-BASED
CARE



WORKSHOP SERIES OVERVIEW

Workshop 1



- Empanelment
- Pre-visit planning
- Care Team
- Guidelines

Workshop 2



- Visit flow
- Care plan
- Patient self-management

Workshop 3



- Monitoring panel
- Closing referral loops
- ED and Hospital follow up

WORKSHOP TIMELINE AND CALENDAR



Workshop 1
FEBRUARY &
MARCH

- Session 1 = What & Why
- Session 2 = break out sessions - How

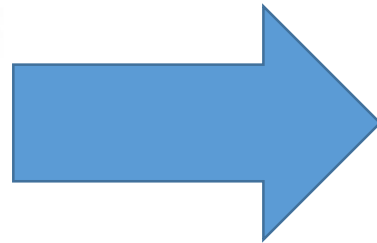
Workshop 2
APRIL &
MAY

- Session 1 = What & Why
- Session 2 = break out sessions - How

Workshop 3
JUNE & JULY

- Session 1 = What & Why
- Session 2 = break out sessions - How

VOLUME BASED CARE



VALUE-BASED CARE



BEFORE VISIT

EMPANELMENT

CARE TEAM

PRE-VISIT
PLANNING

GUIDELINES



BEFORE VISIT

EMPANELMENT

Provider and team **actively manage assigned patients** so that continuity of care and access can be sustained

WHY?

Empanelment is a proven method to create continuity for both patients and providers.

In turn, patient continuity is associated with reductions in:

- **appointment demand,**
- **hospitalizations,**
- **referrals,**
- **labs and imaging,**
- **prescriptions, and**
- **no-show rates**



BEFORE VISIT

Provider and team actively manage assigned patients so that continuity of care and access can be sustained

EMPANELMENT



Attribution

**Risk
Stratification**

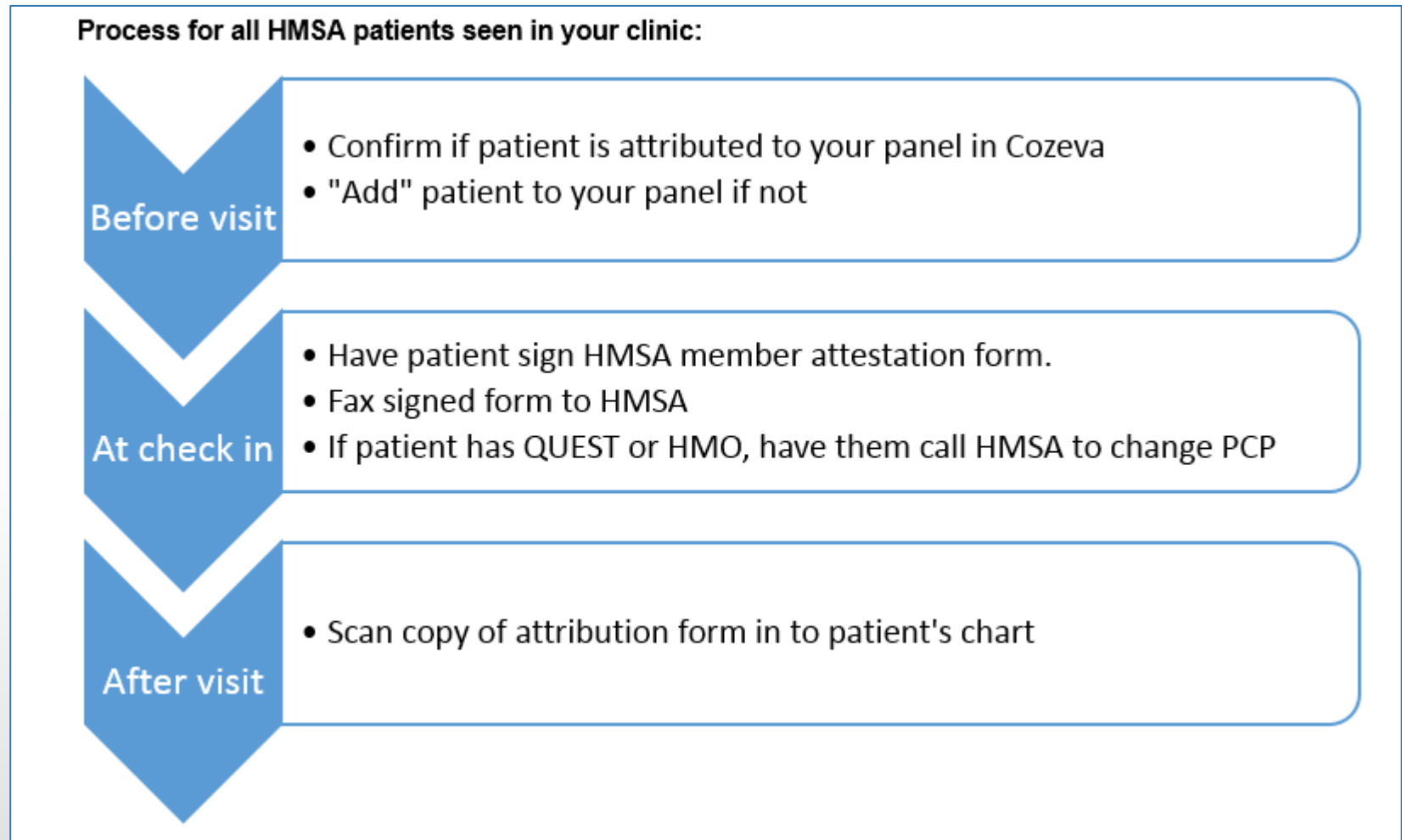
Touches

Annual Wellness Visits

Attribution

- Links each patient with an assigned provider or team
- Panel assigned by the insurance company
 - Member selection
 - # of visits
 - Recently seen
 - CMS (CPC+): Annual Wellness Visit

HMSA process detailed in PT Toolkit



Risk Stratification



PREDICT

risk



PRIORITIZE

interventions



PREVENT

Negative outcomes

Risk Stratification

LOW RISK

MEDIUM RISK

HIGH RISK

IDENTIFYING PATIENT PANEL CHARACTERISTICS:

- Healthy
- Chronic Disease
- High Risk/Complex

WHY?

REDUCE COST, BETTER COORDINATE CARE

Risk Stratification

KEEP THEM HEALTHY!!
PREVENTATIVE
SCREENINGS, WELLNESS
& EDUCATION

LOW RISK

MEDIUM RISK

HIGH RISK

HMSA ENGAGEMENT MEASURES:

Sharecare Real Age
Assessment, Engage
Ecosystem

HMSA PERFORMANCE MEASURES:

Preventative
Screenings,
immunizations,

Risk Stratification

**KEEP THEM
CONTROLLED!!**

EDUCATION,
MEDICATION
MANAGEMENT,
COACHING ON
LIFESTYLE CHANGES

LOW RISK

MEDIUM RISK

HIGH RISK

**HMSA ENGAGEMENT
MEASURES:**

Sharecare Real Age
Assessment, Engage
Ecosystem

**HMSA PERFORMANCE
MEASURES:**

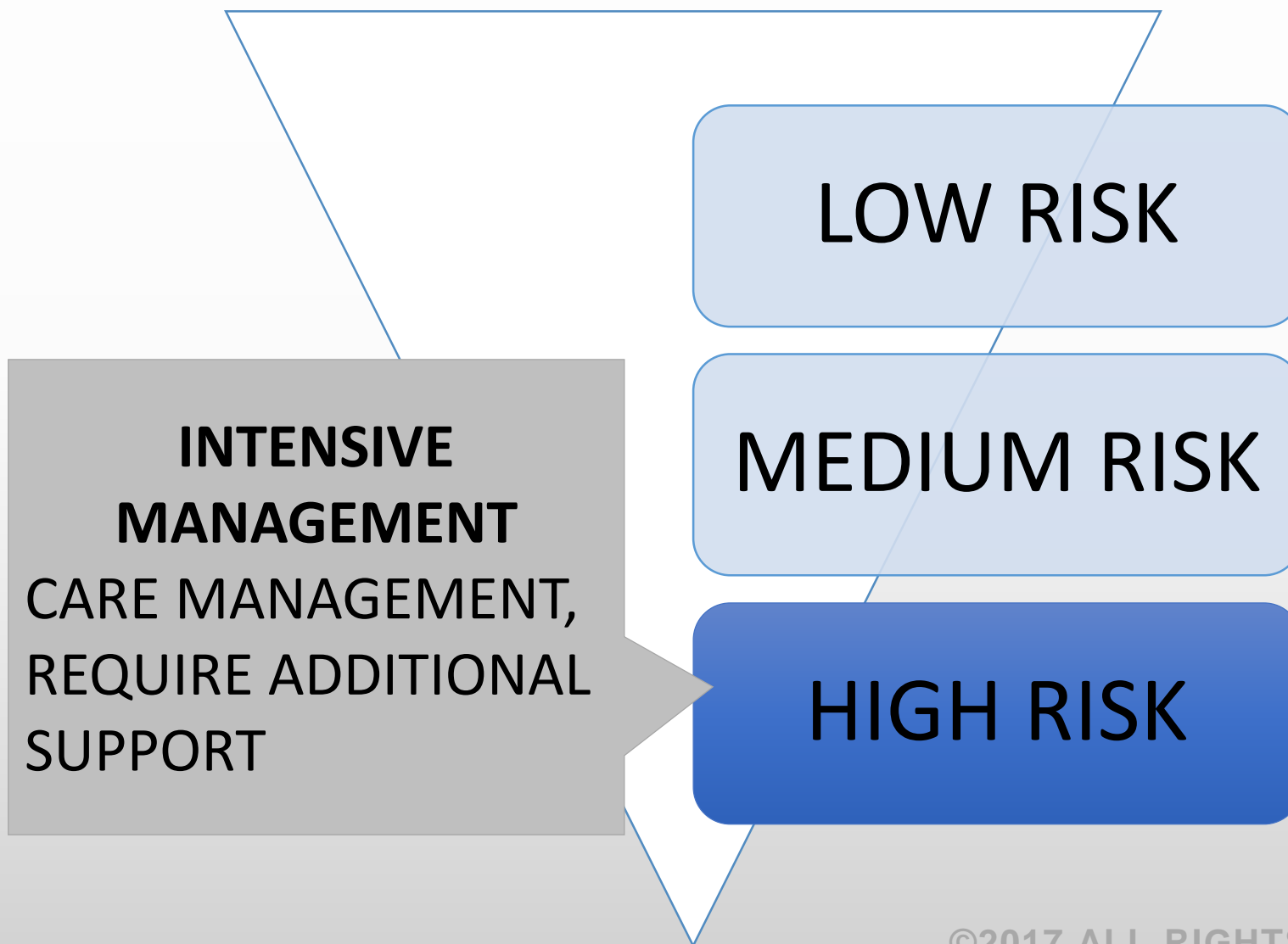
Preventative
Screenings,
immunizations,

**HMSA PERFORMANCE
MEASURES:**

Diabetes Care, RCC,
Total Cost of Care,



Risk Stratification



HMSA ENGAGEMENT MEASURES:

Sharecare Real Age Assessment, Engage Ecosystem

HMSA PERFORMANCE MEASURES:

Preventative Screenings, immunizations,

HMSA ENGAGEMENT MEASURES:

Sharecare Real Age Assessment, Engage Ecosystem

HMSA PERFORMANCE MEASURES:

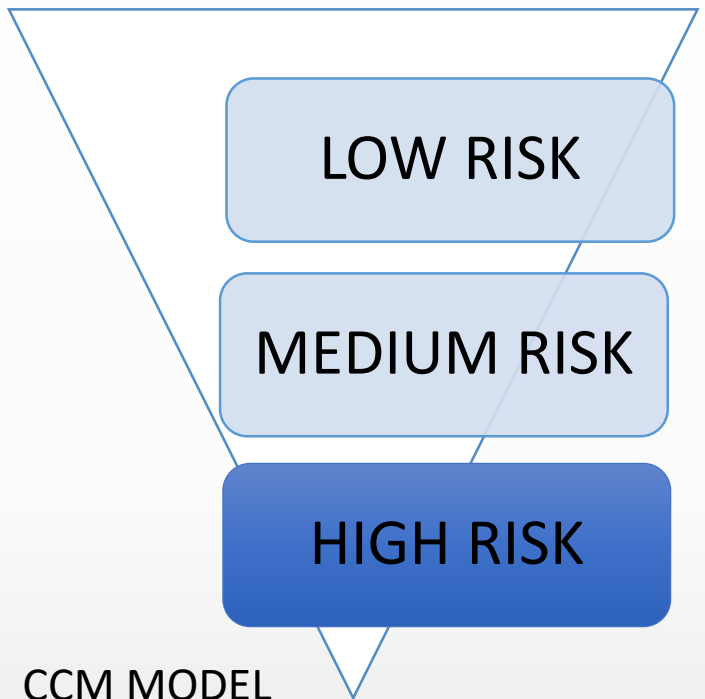
Diabetes Care, RCC, Total Cost of Care,

HMSA RESOURCES:

POST, PMSO,

EHI RESOURCE CENTER

Risk Stratification



CCM MODEL
MEDICARE FEE-FOR SERVICE
Under the chronic care management program authorized by CMS, providers are now being reimbursed for providing non-face-to-face care management services to eligible Medicare patients with multiple chronic conditions

Four strategic pillars are presented in a 2x2 grid. Each pillar has a title, an icon, and a description. The top row is dark blue, and the bottom row is grey.

- Increase quality of care** (Icon: Doctor and patient): Strengthen care management to enhance the wellness of your chronically ill patient populations, helping you to achieve better outcomes
- Optimize new revenue streams** (Icon: Document with dollar sign): Help increase appointment volumes and patient interaction between office visits with no impact on current personnel, directly affecting workflows and optimizing practice revenue
- Improve patient experience** (Icon: Doctor and patient): Give patients the support they need with a dedicated care manager and unique plan that they are more likely to follow because of the individualized instruction
- Manage risks and transitions** (Icon: Person with magnifying glass): Deliver improved medical outcomes and quantifiable savings through patient care management, tracking, and cost containment of high-risk patient cases

Risk Stratification

LOW RISK

MEDIUM RISK

HIGH RISK

Payment Reform for CCM Services

In 2015, the Centers for Medicare and Medicaid Services (CMS) began making separate payment under a new CCM program.

On average, providers can bill

\$40* per month



for **20 minutes**

Annually, the monthly reimbursement adds up:

\$480 per year per patient

X 50 patients

\$24,000 per year**

of **non-face-to-face** chronic care management to an eligible Medicare beneficiary with two or more chronic conditions.



Longitudinal

- Systematically risk stratify empanelled population
- Proactively monitor
- Co-manage care with specialists
- Self-management support
- Long-term, personalized care management using care plan



Episodic

- Event triggers
- Follows-up with patients post discharge
- Accurate information shared across care settings (hospital to home, hospital to skilled nursing facility)
- Medication reconciliation
- Short-term care management support

ED VISITS, HOSPITAL ADMIT/DISCHARGE/TRANSFER

Touches

Proactively IDENTIFY, OUTREACH & TRACK all patients on your panel to:

- Check on their wellbeing
- Provide information, education
- Invite them in for a wellness exam
- Notify them that they are due for a follow up visit and/or tests, screenings

HMSA ENGAGEMENT MEASURES:

Panel Management

Panel Management

Description

PCPs will check on the well-being of all individual members in their panel at least once a measurement year. This requirement will be measured using an annual member survey administered to a sample of each provider's attributed members at the end of the measurement year.

- In the last 12 months, did this provider or someone else from their office contact you about your health and well-being? (Check all that apply.)

- Had an in-person visit. (1)
- Called me. (2)
- Emailed me. (3)
- Provider interacted with me via HMSA's Online Care. (4)
- Texted me. (5)
- Sent me a letter, postcard, or brochure/pamphlet. (6)
- No contact. (7)



Annual Wellness Visit

Designed to help prevent disease and disability based on your current health and risk factors

- Focus on overall well-being
- Personalized prevention plan to help you stay healthy

It includes:

- Medical and family history
- Current providers and prescriptions
- Vitals
- Assess for cognitive impairment
- Personalized health advice
- Risk factors and treatment options
- A screening schedule for appropriate preventive services.
- Advance Care Planning

Annual Wellness

Visit

CPC+: Care Delivery Requirements

CPIA: Clinical Practice Improvement Activities (MIPS)



Improvement Activities

PROGRAM	CPIA	CPC+
Planned Care and Population Health	X	X
Behavioral Health Integration	X	X
Psycho-Social Assessments		X
Multi-Disciplinary Care Team		X
Dementia Care Management		X
Depression	X	X
Develop New Service For High Risk Pts.		X
Quality Improvement Program	X	X
Medication Reconciliation	X	X

Annual Wellness Visit

MIPS & CPC+: QUALITY MEASURES



Quality

Replaces PQRS.

Measure	MIPS	CPC+
Fall Risk Screening	X	X
Blood Pressure Screening & Follow Up	X	X
Depression Screening & Remission	X	X
Breast Cancer Screening	X	X
Colorectal Cancer Screening	X	X
Influenza Vaccine	X	
Pneumococcal Vaccine	X	
BMI Screening and Follow Up	X	
Tobacco Use Screening and Follow Up	X	X
Use of High Risk Medications	X	X
Dementia Screening and Follow Up	X	X
Cervical Screening	X	X
Initiation of Alcohol/Drug Treatment	X	X

HOW DO WE DO THIS?





Key success factors:

LEADERSHIP
TEAMWORK
COMMUNICATION



BEFORE VISIT

CARE TEAM



TEAM MEMBERS: Identified & defined

Providers

Leadership

Clinical staff

Clerical staff

Tasks, roles & responsibilities are defined by skillset, protocols established.

BEFORE VISIT

CARE TEAM



Re-thinking & delegating

In a traditional practice model, failure to delegate often limits efficiency.



Each individual performs at the highest level of his or her qualifications.

BEFORE VISIT

CARE TEAM



COMMUNICATION
Daily HUDDLES,
Weekly Care Team meetings

ACCESS
Alternative visits
Care Management

BEFORE VISIT

AMA's estimated cost savings by implementing an efficient pre-visit planning process in your office.

PRE-VISIT PLANNING



Your practice

\$ 3.00 /min

Cost of physician's time

\$ 1.00 /min

Cost of staff time

220 days/year

Clinic days per year

Estimate savings

30 min/day

Physician time on results reporting ?

+

30 min/day

Staff time on results reporting ?

=

TIME

1_H 0_M
/DAY

Time saved

=

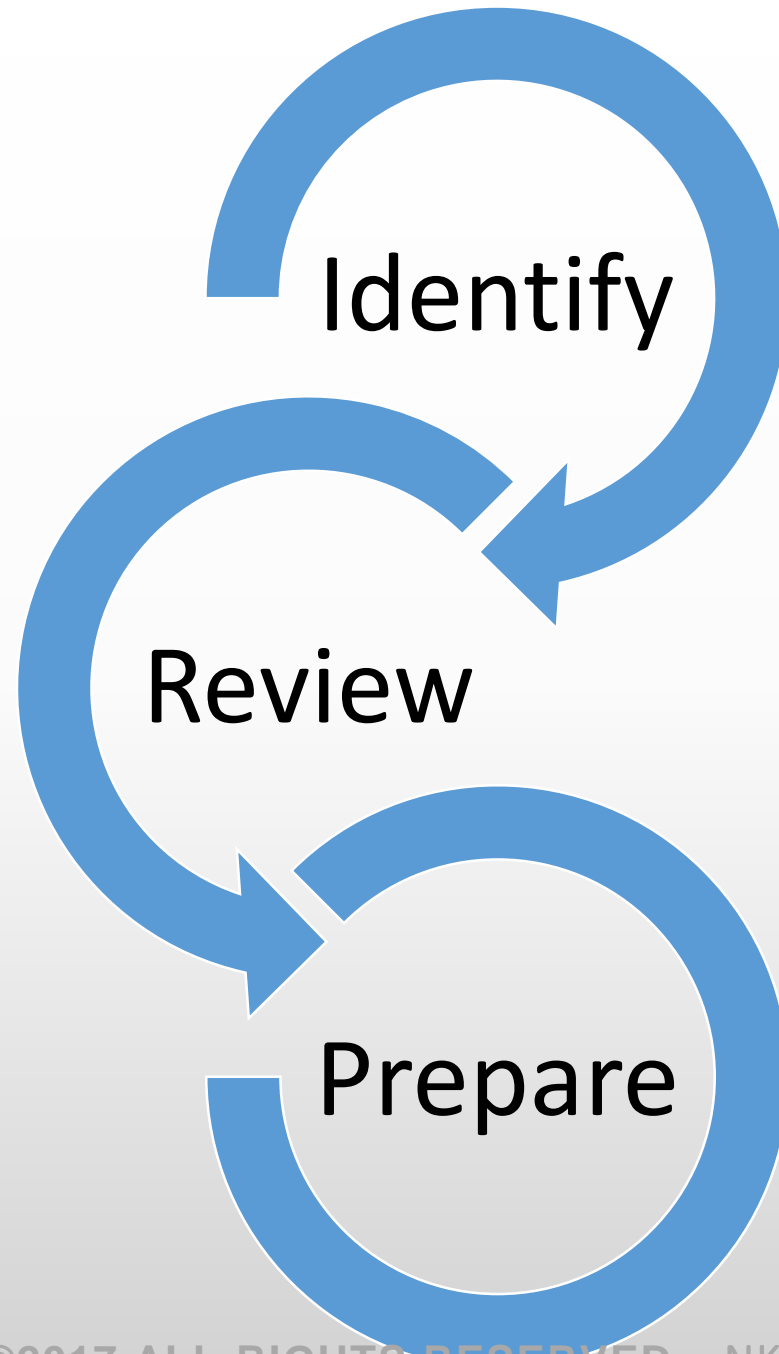
MONEY

\$26,400

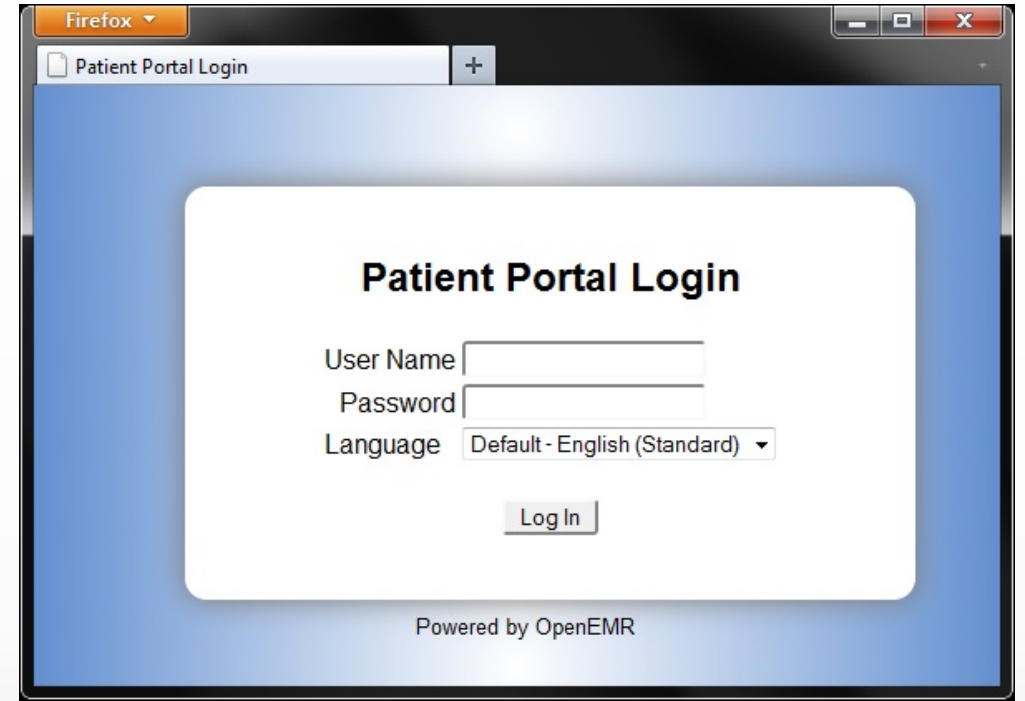
Annual savings with Pre-visit Planning

BEFORE VISIT

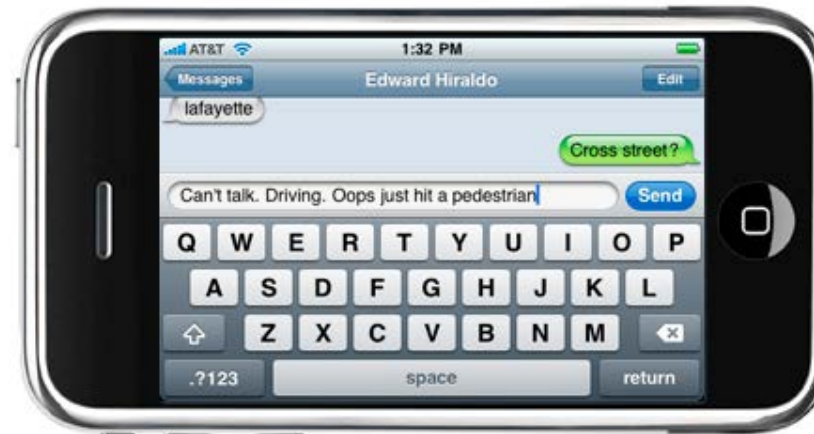
PRE-VISIT PLANNING



BEFORE VISIT



PRE-VISIT PLANNING PREPARE



BEFORE VISIT

GUIDELINES

Guidelines and
Protocols

Written guidelines for:

**Frequent tasks, evidence based
guidelines, standing orders**



Documentation

Scheduling

Messaging

Triage protocols

Prescription refills

Preventative care

Chronic disease management

BEFORE VISIT

GUIDELINES

Guidelines and Protocols



Trinity Clinic Whitehouse Automatic Refill Policy April, 2007

Overview

The following pages contain details on how to administer our automatic refill policy. Our intent is to streamline, standardize and reduce waiting times for refills of medications. The policy emphasizes standard times and rules for refills that should result in improved safety and quality of care.

The medications are listed by generic and trade names and have attached a time during which the patient must have had an office visit in order to obtain an automatic refill from nursing staff. If the patient has not been seen within this time frame, a one-month supply of medication may be sent by nursing staff to the pharmacy of the patient's choice, but the patient must schedule an office visit within that month before any additional refill is issued.

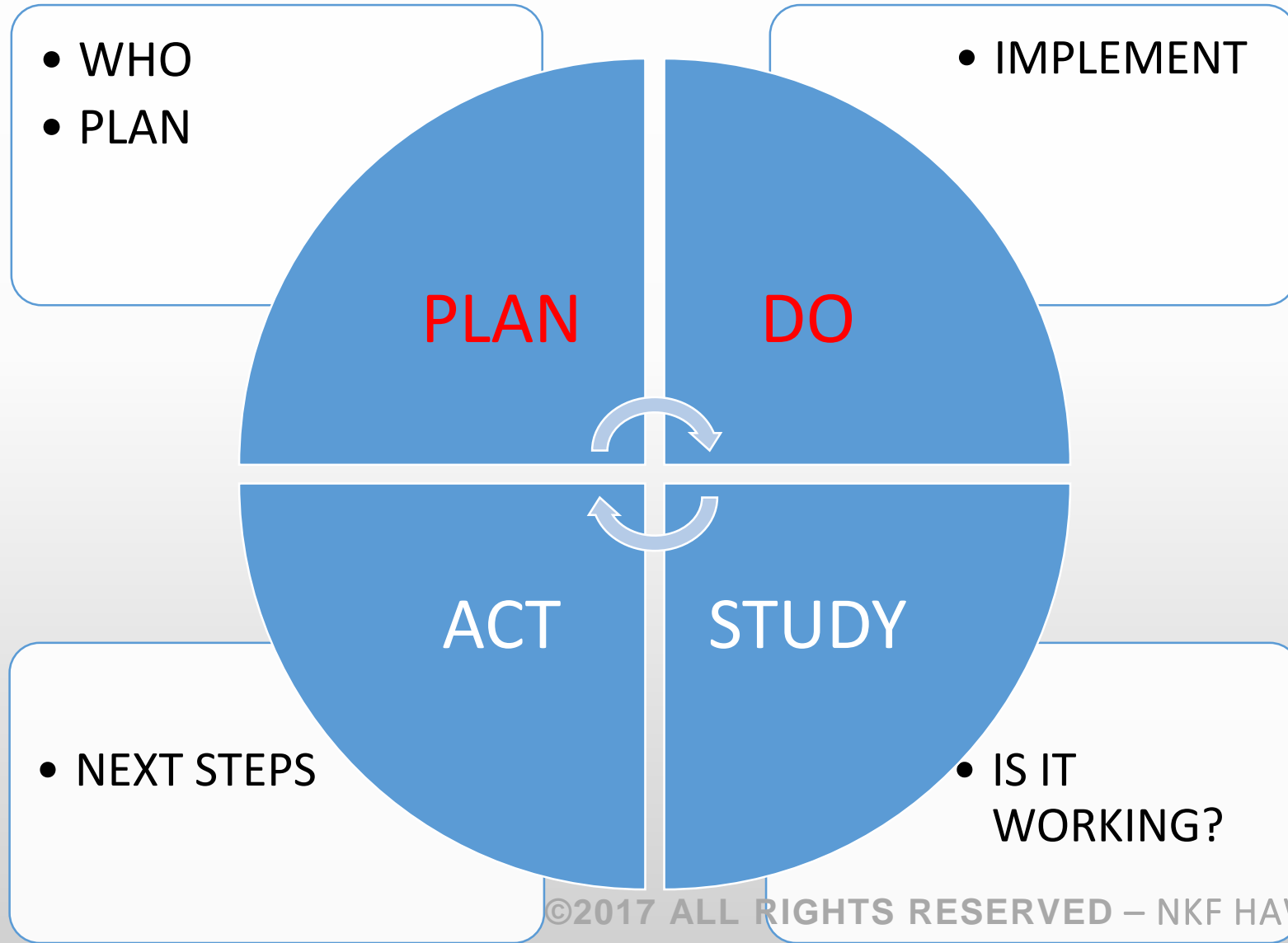
Under the following circumstances, an automatic, nurse-approved refill may **NOT** be given. The request should be forwarded to the treating physician in the form of a phone note:

- 1) There is a **NO SHOW** as the most recent "visit" in the chart.
- 2) A Trinity Clinic Whitehouse physician is not the original prescribing physician
- 3) The patient insists on doctor's review for a denial based upon protocol rules
- 4) The medication is in one of the following classes (these medications do not appear on the protocol):
 - Narcotics
 - Benzodiazepines
 - Antibiotics
 - ADD medication/triplicate
 - Oral steroids
 - Mood stabilizers (bipolar)
 - Rheumatology drugs (lupus, RA)
 - Sleeping pills

Please note: for antihypertensive medications, the patient must have had an in-person or virtual office visit within the past 6 months **AND** their last blood pressure reading in the flowsheet within that past 6 months must be less than 140 systolic **AND** less than 90 diastolic. This will ensure that patients are not missing their short-term follow-up visits for blood pressure medication titration.

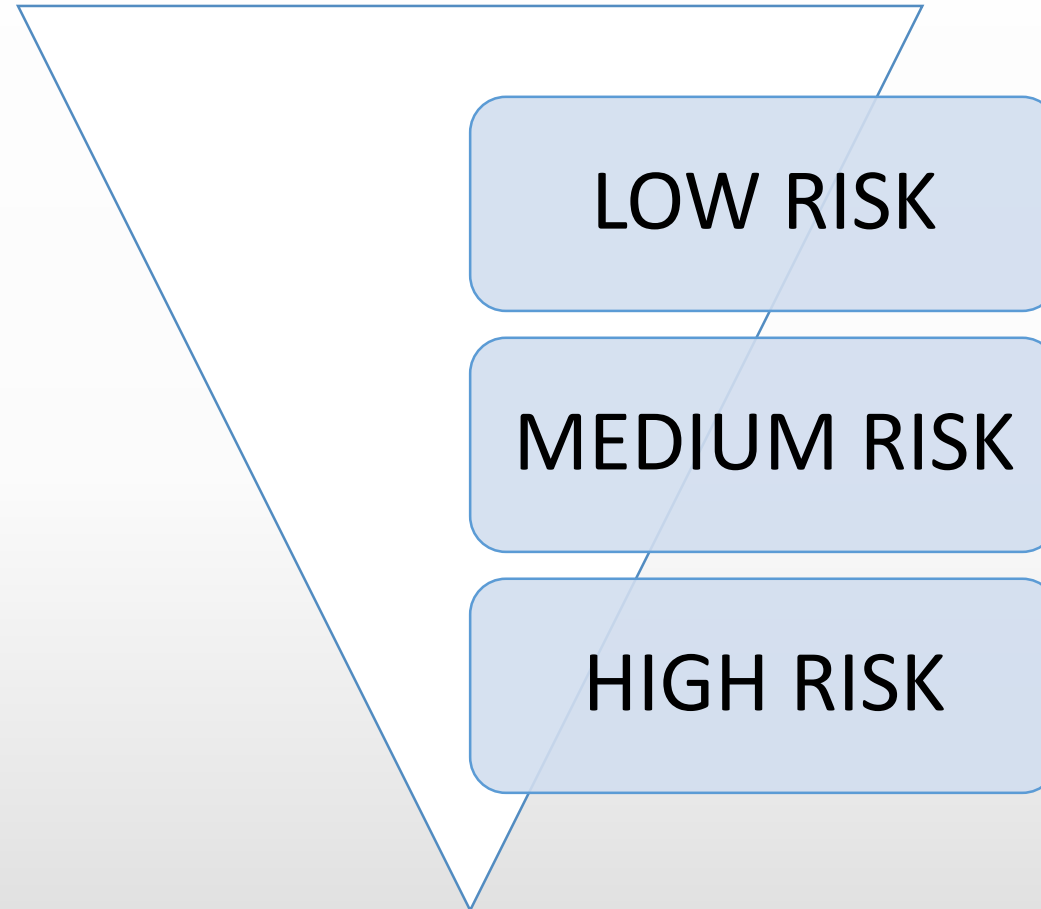
If at any time there is a question about how to apply the policy, the default is to send the matter/question to the treating physician in the form of a phone note.

QI ACTIVITY: ED VISITS & HOSPITAL ADMIT/DISCHARGE/TRANSFER



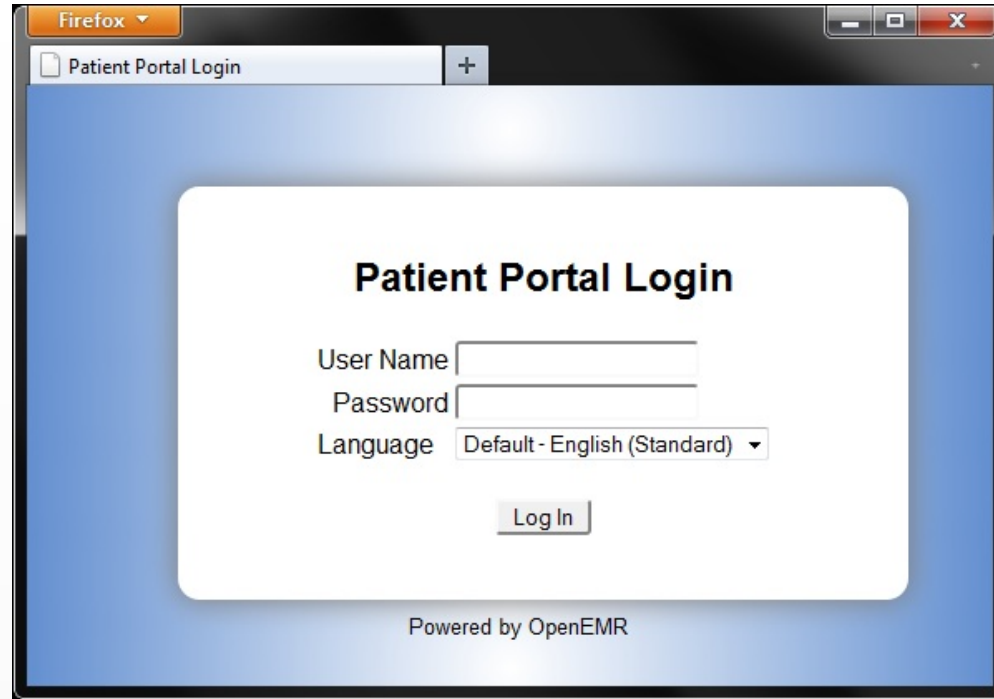


**TO DO:
RISK STRATISFY**





TO DO:
TOUCH ALL OF
YOUR PATIENTS





**TO DO:
IMPLEMENT
PRE-VISIT
PLANNING,
DAILY HUDDLES,
WEEKLY CARE
TEAM MTG**





TO DO:
ADDRESS YOUR
ED & HOSPITAL
NOTIFICATIONS

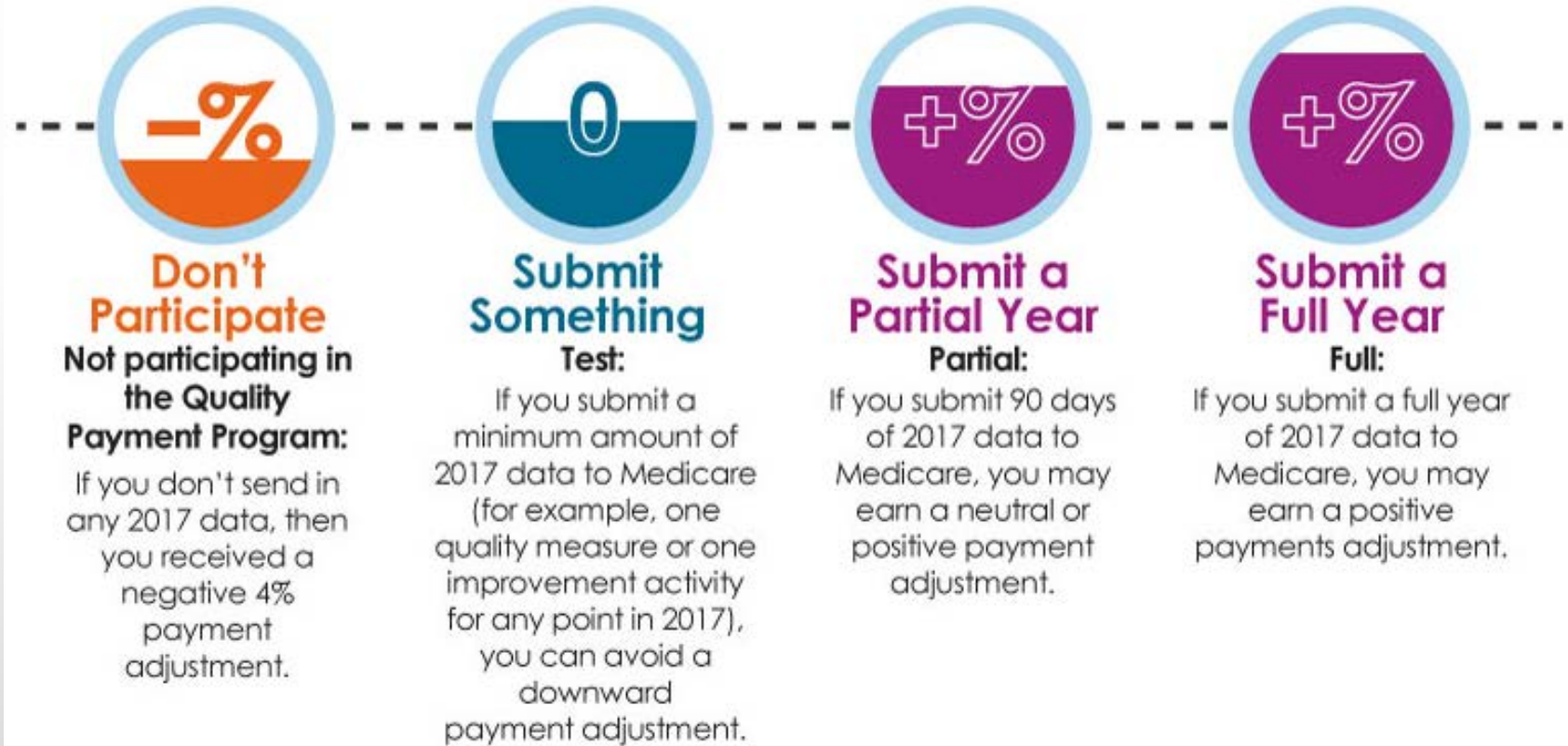




TO DO: MIPS - PICK YOUR PACE

Pick Your Pace in MIPS

If you choose the MIPS path of the Quality Payment Program, you have three options.



THANK YOU FOR YOUR PARTICIPATION!

PLEASE COMPLETE WORKSHOP EVALUATION

SIGN UP FOR BREAK OUT SESSIONS WILL BE SENT OUT